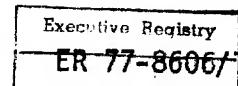


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Director of Central  
Intelligence  
7D 5607 Hqs

?

Sir:

Might it not be better to withhold comments on the Harvard guidelines in "Notes from the Director" until such time as our forthcoming discussions with representatives of Harvard University are completed?

/s/ Jack

John F. Blake

STAT  
Acting Deputy Director of Central  
Intelligence, 7D 6011 Hqs, [redacted]

8 Aug 77

ADDCI:JFBlake:kmg (8 Aug 77)

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OFFICE OF THE DIRECTOR

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Date: 4 AUG 1977

TO: *Dave*  
FROM: *ES*  
SUBJECT:

REMARKS:

FOR DCI  
NOTES

Please chop through  
Jack Blaster before  
going to Press.

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3 Aug 77

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For Adm T

From Cde T

Director's Note on  
CIA & Academic relations  
per your request.

It's long, but I think  
it needs to be to be  
comprehensive and to  
fully express the views  
and your philosophy.

UR

Dodge

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CENTRAL INTELLIGENCE AGENCY

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OFFICE OF THE DIRECTOR

OK  
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77-8600

3 August 1977

NOTE FOR: Admiral Turner

Sir:

STAT [redacted] got through to Mike Kelly, the Assistant to Attorney General Bell. Kelly talked to Bell about our giving notification to universities. Bell requests that this not be done until he more thoroughly familiarizes himself with the issues involved. He will endeavor to give some advice tomorrow but no commitment. I will continue developing the information we will need in case Bell approves and we do mount the operation.

/s/ Jack

John F. Blake  
Acting Deputy Director

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ADDCI:JFBlakekmg (3 Aug 77)

Distribution:

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1 - ER

(EXECUTIVE REGISTRY FILE E-1421, 1)

Washington, D.C. 20505

Executive Registry  
177-1929/A

19 August 1977

Dear Professor Frank:

I have read your letter of 27 July 1977 with keen interest. It is especially pleasing to hear that the certificate and MA programs you based on the Naval War College curriculum have been successful. Naturally, I applaud your intention to move ahead to the PhD level with assurance that the program will appeal to a significant number of those for whom it is being designed. It is gratifying to know that the approach to the higher education of naval officers that I found persuasive five years ago is gaining acceptance in a wider circle of the defense community.

I can think of no reason why that same approach should not prove personally attractive and professionally useful to qualified officers who are desirous of acquiring a PhD. There is, however, one qualification I wish to call to your attention, though I am aware it may be unnecessary. Most of the officers who are attracted to your program will, of necessity, be leaving their service within a few years. Some of these will wish to seek academic positions as a second career. For this reason, even though you are appropriately aiming your program mainly at serving officers, it seems to me essential that the program be so designed that its completion will assist, and neither hinder nor deter, those who may, upon retirement from the service, choose this second-career option. To this end, as I am confident you will agree, it is of crucial importance that your program be firmly grounded in a recognized academic discipline and that your students, having earned the doctorate, be freely accepted by their academic contemporaries as full professional members of that discipline.

I assume, in your case, that the discipline in question will be history. It might equally as well be political science or economics, or even one of the newer disciplines of systematic analysis. What is essential is that other members of the discipline accept your doctors as respected colleagues. Only time will tell, of course, how PhDs with the new specialty will fare in the academic arena. You can only seek to assure that they will be launched under favorable auspices.

Beyond this, it is difficult to offer you concrete comment without more specific indications of the content of your program. I am enclosing for your information the syllabus of a course that will be given at the National War College during the coming year. You will see that it is concerned with many of the subjects you will wish to incorporate in the more contemporary portion of your PhD program. I do not suggest that you use the course as a model, only that you may find in the syllabus useful suggestions on subjects and readings.

(EXEMPTED BY EXECUTIVE REGISTRY FILE)

E-121

Lieutenant Commander Harlan Ullman, who was largely responsible for developing the course, and who in doing so consulted many of the best authorities in and out of the Government, including the faculty of the Naval War College, is someone you might well wish later to apply to for comment and advice on the specifics of your program. Ullman has a PhD in International Relations from the Fletcher School where the program he followed bore some resemblance to the one you are designing. Perhaps you have seen the articles he has published in the Naval War College Review and elsewhere.

Finally, let me also say that I am grateful for your compliment to my Foreign Affairs article and that I trust I may look forward to complimenting some of your ex-students on comparable efforts in future years.

With best wishes for the acceptance and success of your splendid project,

Yours,



STANSFIELD TURNER

Enclosure

Willard C. Frank, Jr.  
Associate Professor of History  
Old Dominion University  
P.O. Box 6173  
Norfolk, Va. 23508

2037-77

Executive Registry

77-10291

15 August 1977

MEMORANDUM FOR: Director of Central Intelligence

VIA: Deputy to the DCI for National Intelligence

STAT

FROM: [REDACTED]  
O/D/DCI/NI

SUBJECT: Letter from Professor Willard C. Frank, Jr.,  
Old Dominion University, Norfolk, Inviting  
Your Thoughts and Suggestions on a Proposed  
PhD Program in Military History and Strategic  
Studies

1. Action Requested: Signature on the attached letter  
replying to Professor Frank if approved.

2. Discussion:

a. You can hardly not applaud the proposed ODU  
PhD program, which is built squarely upon the concept of  
instruction in strategy and policy that you initiated at the  
Naval War College, with help from [REDACTED] in 1972.

STAT

b. Applauding and endorsing, however, are different.  
Old Dominion U is a new creation, struggling to achieve standing  
in a highly competitive community of institutions. I do not  
believe you should write a letter that might be used to persuade  
naval officers (and others) to undertake the new course in the  
expectation that it will contribute substantially to their  
careers.

c. The letter attached has been carefully worded to  
applaud, encourage, and assist with useful comment without  
being quite suitable to be passed around as part of a promotion  
brochure.

[REDACTED]

STAT

[REDACTED]

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Attachment

Letter to Prof. Frank

STAT

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O/D/DCI/NI: [redacted] (15 Aug 77)

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Washington, D.C. 20505

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19 AUG 1977

Dear Professor Frank:

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I can think of no reason why that same approach should not prove personally attractive and professionally useful to qualified officers who are desirous of acquiring a PhD. There is, however, one qualification I wish to call to your attention, though I am aware it may be unnecessary. Most of the officers who are attracted to your program will, of necessity, be leaving their service within a few years. Some of these will wish to seek academic positions as a second career. For this reason, even though you are appropriately aiming your program mainly at serving officers, it seems to me essential that the program be so designed that its completion will assist, and neither hinder nor deter, those who may, upon retirement from the service, choose this second-career option. To this end, as I am confident you will agree, it is of crucial importance that your program be firmly grounded in a recognized academic discipline and that your students, having earned the doctorate, be freely accepted by their academic contemporaries as full professional members of that discipline.

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Lieutenant Commander Harlan Ullman, who was largely responsible for developing the course, and who in doing so consulted many of the best authorities in and out of the Government, including the faculty of the Naval War College, is someone you might well wish later to apply to for comment and advice on the specifics of your program. Ullman has a PhD in International Relations from the Fletcher School where the program he followed bore some resemblance to the one you are designing. Perhaps you have seen the articles he has published in the Naval War College Review and elsewhere.

Finally, let me also say that I am grateful for your compliment to my Foreign Affairs article and that I trust I may look forward to complimenting some of your ex-students on comparable efforts in future years.

With best wishes for the acceptance and success of your splendid project,

Yours,

/s/ Stansfield Turner

STANSFIELD TURNER

Enclosure

Willard C. Frank, Jr.  
Associate Professor of History  
Old Dominion University  
P.O. Box 6173  
Norfolk, Va. 23508



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11-8-10

Old Dominion University • 804-489-6000 • P.O. Box 6173 • Norfolk, Va. 23508

27 July 1977

Executive Registry  
77-1929

P-1.411

Admiral Stansfield Turner, USN  
Director of Central Intelligence  
Washington, D.C. 20505

Dear Admiral Turner:

You may recall our conversation before you left Norfolk concerning the strategy and policy curriculum at Old Dominion University. The Certificate and Masters level programs have been quite successful and the officers who have elected them have been the sharpest and most dedicated group of students I have been privileged to know.

I would like to solicit your thoughts on a proposed doctoral program in Military History and Strategic Studies which the History Department is submitting this fall. It is based on the philosophy of the Naval War College curriculum and is also designed primarily for the professional military officer. A basic concept to us is that a thorough study of history is the foundation for the theoretical and contemporary studies which will balance the program. At every stage we would design explorations into context, cause, and effect. Such a doctorate would be unique. We are very excited about the idea, as are the scholars we have so far consulted.

One problem is state reluctance to fund any new doctorate in the face of financial limitations and a popular view of Ph.Ds walking the streets. We need to demonstrate conclusively the need for such doctoral study and that it will enhance existing careers rather than burden a tight job market. We would like to hire a senior professor with an international reputation to head the program, but as costs are crucial, we are prepared to proceed at first with a request to fund a part-time or consulting position, perhaps for a retired scholar. The budget will be tight. Luckily, our library is fairly good and the university has a dedicated core of mid-career faculty in the military history/international relations area to carry much of the burden of the program.

I am enclosing for your information a copy of a flyer on the current Certificate and Masters level S&P program and a copy of the preliminary letter of intent for the Ph.D in Military History and Strategic Studies.

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Admiral Turner  
27 July 1977

page 2

We would be very appreciative of any thoughts and suggestions you may have concerning the proposed Ph.D program as a concept or in any specific aspect.

I have been following with great interest your recently published articles. Your piece in January's Foreign Affairs is full of common sense which I hope will become more commonly shared than in the past. At least it should be required reading of every member of Congress.

Finally let me extend my most sincere wishes for the success of your efforts in your current assignment

With best regards



Willard C. Frank, Jr.  
Associate Professor of History

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### OFFICIAL ROUTING SLIP

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6	O/DCI		
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CASPER COLLEGE  
125 COLLEGE DRIVE  
CASPER, WYOMING 82601

August 9, 1977

Admiral Stansfield Turner  
Director of Central Intelligence  
Central Intelligence Agency  
Washington, D.C. 20505

Dear Admiral Turner:

It sincerely would be appreciated if a representative of the Central Intelligence Agency could be made available as a guest lecturer for a course I am offering at Casper College for the University of Wyoming.

The course concerns American politics and institutions with specific emphasis on the intelligence bureaucracy. Since much of our internal and external counter-intelligence and intelligence activity is the result of Soviet action, consideration is also given to the KGB and the GRU.

I estimate that I will complete my lecture series on the CIA on October 26, 1977, and would like to schedule a CIA guest lecturer for a class period soon after that. Classes meet Monday, Wednesday and Friday at one in the afternoon.

The format I suggest for the fifty minute period would be to divide it up into a lecture section followed by a shorter question and answer time. The class would be interested in CIA covert operations and analytical responsibilities.

I have also invited a guest lecturer from the FBI and have requested Ambassador Dobrynin to make one of his military attaches available to discuss overt intelligence activities.

Senator Malcolm Wallop has agreed to lecture on his view as a member of the Senate Select Committee on Intelligence.

Sincerely,

*Cecil Jones*  
Cecil B. Jones

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